



EvalNews

Office of Evaluation and Internal Oversight
“Looking back to move forward”

Issue 1 / March 2023

FROM THE DIRECTOR OF THE OFFICE OF EVALUATION AND INTERNAL OVERSIGHT (EIO)

Dear colleagues,

The “whole is greater than the sum of its parts”. Along this line, allow me to thank you for the trust you have placed in EIO’s mandate and work.

The value of UNIDO oversight functions (evaluation, internal audit, and investigation) relies not only on the work of the Office of Evaluation and Internal Oversight, but equally important on the actual use by management and all UNIDO stakeholders for learning, continuous improvement, accountability, and evidence-based decision-making.

To ensure that EIO functions continue adding value to the Organization, EIO work plans for 2023 were updated through a risk and evidence gap re-assessment process to ensure adding value to the achievement of the goals and objectives of the Organization and remaining strategically aligned. In doing so, EIO took into consideration its strategic objectives, UNIDO management priorities, key changes in the internal and external environment, management concerns, and ongoing challenges. EIO is now happy to share its updated [Evaluation work plan](#) 2023 as approved in February 2023.

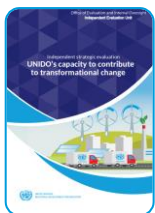
Let me reiterate EIO’s mandate which is to support and work with you through our shared journey of steady improvement and transformation towards a more effective and impactful Organization. We may invite you to further engage with us and look forward to our continued collaboration!

Javier Guarnizo

Director
Office of Evaluation and Internal Oversight (EIO)

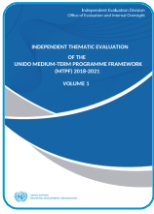
LATEST RELEASES

Since the last edition of EvalNews, the following **key evaluation reports** have been issued:



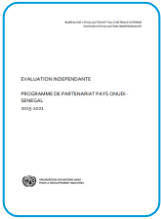
Independent strategic evaluation. UNIDO's capacity to contribute to transformational change

The purpose of this evaluation was to assess the extent to which UNIDO’s thematic approaches and projects are designed and implemented in ways that contribute to the transformational goals and objectives of UNIDO, and in the context of the Agenda 2030 for Sustainable Development.



Independent thematic evaluation. UNIDO medium-term programme framework (MTPF) 2018-2021 (Main report / Annexes)

This evaluation covered the period between January 2017 and December 2021. It encompassed, among others, the operationalization of the Integrated Results and Performance Framework (IRPF), also examining linkages between the MTPF and other key policy and strategic level documents such as the UNIDO programme and budgets.



Evaluation indépendante. Programme de partenariat pays ONUDI - Senegal, 2015-2021

The main objectives of this independent evaluation of the PCP Senegal were to assess (i) the design of the programme, (ii) its performance during the period 2015-2021, and (iii) to inform stakeholders and UNIDO on how to enhance the performance of the PCP Senegal, and on lessons that might be applicable for other countries implementing PCPs.

In addition, EIO has issued fifteen project evaluation reports since our last EvalNews. Findings from completed evaluations were presented to UNIDO management and staff, and highlighted in briefings to our stakeholders. These reports can be accessed on our [website](#) and the below list.

ONGOING ACTIVITIES

Several evaluations are under finalization, ongoing or planned. The terms of reference of these evaluations can be accessed on our [website](#) and the below list.

The independent evaluation of the **Programme for country partnership (PCP) in Peru** is under finalization and the evaluation report will be issued shortly.

The independent evaluation of **UNIDO's Programme for country partnership (PCP) framework** was launched in November 2022 and is currently ongoing. This evaluation will assess the overall UNIDO PCP approach that has been implemented since 2017.

The EIO evaluation function continues its active engagement with the United Nations Evaluation Group (UNEG); it regularly attends online Evaluation Practice Exchange seminars organized by UNEG, and participated in the UNEG Annual General Meeting from 23 to 26 January 2023.

ANNOUNCEMENTS

NEXT BRIEFING TO MEMBER STATES



EIO will provide information on findings from strategic and country-level evaluations, i.e., **UNIDO's capacity to contribute to transformational change, UNIDO medium-term programme framework (MTPF), Programme for country partnership (PCP) in Peru, UNIDO's Programme for country partnership (PCP) framework**, and on ongoing and planned activities under its updated work plan for 2023.

PROJECT EVALUATIONS IN 2023



We keep publishing **terms of references of ongoing and upcoming evaluations**. Colleagues who have flagged evaluation activities for initiation in the next months are invited to inform us on the planned evaluation timing as early as possible. Project managers are reminded that the minimum financial allocation required for the conduct of an independent terminal evaluation is to be ensured under the concerned project.

UPDATED EVALUATION MANUAL AND EVALUATION TRAININGS



EIO keeps committed contributing to evaluation capacity building. For this purpose, we have designed a new online training format that will allow both, staff and national partners participate in evaluation training activities remotely. It is anticipated that this new online training tool will be launched during the second quarter in 2023. In addition, the UNIDO Evaluation Manual has been updated and will be published shortly.

LATEST EVALUATION REPORTS

STRATEGIC EVALUATIONS (Thematic / Programmatic / Impact)

- Independent strategic evaluation. UNIDO's capacity to contribute to transformational change. November 2022 [Evaluation report](#) (4MB)
- Independent thematic evaluation. UNIDO medium-term programme framework (MTPF) 2018-2021. June 2022 [Volume I: Main report](#) (2MB) [Volume II: Annexes](#) (2MB)

COUNTRY-LEVEL EVALUATIONS

- Evaluation indépendante. Programme de partenariat pays ONUDI - Senegal, 2015-2021 (July 2022) [Evaluation report](#) (3.1MB)

PROJECT EVALUATION REPORTS

- DOMINICAN REPUBLIC. Independent terminal evaluation. Stimulating industrial competitiveness through biomass-based, grid-connected electricity generation. (UNIDO project No. 100288; GEF ID: 4747). January 2023 [PDF](#) (2MB)
- KINGDOM OF MOROCCO. Independent terminal evaluation. H2O Maghreb (UNIDO project No. 150259). January 2023 [PDF](#) (3MB)
- SENEGAL. Independent terminal evaluation. Agricultural value chains resilience support project (PARFA) in the Republic of Senegal (UNIDO project No. 150071; GEF ID: 9134). December 2022 [PDF](#) (2MB)
- REPUBLIC OF SOUTH SUDAN. Independent terminal evaluation. Enhanced local value addition and strengthened value chains (UNIDO project No. 140320). November 2022 [PDF](#) (3MB)
- REGIONAL ASIA. Independent terminal evaluation. Demonstration of BAT and BEP in open burning activities in response to the Stockholm Convention on POPs (UNIDO project No. 150033; GEF ID: 5082). August 2022 [PDF](#) (2MB)
- NIGERIA. Independent terminal evaluation. Mini-grid based renewable energy (biomass) sources to augment rural electrification in Nigeria (UNIDO project No. 100260; GEF ID: 3943). August 2022 [PDF](#) (4MB)
- GLOBAL. Independent terminal evaluation. Low carbon low emission clean energy technology transfer (LCET) programme (UNIDO project No. 120601). July 2022 [PDF](#) (1MB)
- KENYA. Independent terminal evaluation. Strengthening capacity for operation and maintenance with Internet of Things technologies for Olkaria Geothermal Power Station in Kenya (The IOT project) (UNIDO project No. 190036). July 2022 [PDF](#) (1MB)
- GHANA. Independent mid-term evaluation. West Africa Competitive Programme - Ghana (UNIDO project No. 170220). June 2022 [PDF](#) (3MB)
- CUBA. Independent terminal evaluation. Technological and enterprise upgrading programme focused on agro-chemicals and agricultural machinery production sector (Industrial upgrading and modernization in Cuba) (UNIDO project No. 150262). May 2022 [PDF](#) (4MB)
- INDIA. Independent terminal evaluation. Promoting business models for increasing penetration and scaling-up of solar energy in India (UNIDO project No. 130149; GEF ID: 4788). May 2022 [PDF](#) (2MB)
- UGANDA. Independent terminal evaluation. Reducing vulnerability of banana producing communities to climate change through banana value added activities (UNIDO project No. 140015; GEF ID: 5603). May 2022 [PDF](#) (3MB)
- SUDAN. Independent terminal evaluation. Fostering inclusive economic growth in Sudan Kassala State through agro-value chain development and access to financial services (UNIDO project No. 170074). February 2022 [PDF](#) (2MB)
- GLOBAL. Independent terminal evaluation. Promoting accelerated transfer and scaled-up deployment of mitigation technologies through the Climate Technology Centre and Network (CTCN) (UNIDO project No. 140307; GEF ID: 5832). January 2022 [PDF](#) (2MB)

- GLOBAL. Independent mid-term evaluation. Global eco-industrial parks programme (GEIPP) (UNIDO project No. 170222). December 2021 [PDF \(3MB\)](#)
- SRI LANKA. Independent terminal evaluation. Bamboo processing for Sri Lanka (UNIDO project No. 100043; GEF ID: 4114). December 2021 [PDF \(4MB\)](#)

Please visit EIO's [Evaluation website](#) on the UNIDO internet to access **all evaluation reports**.

ONGOING AND UPCOMING EVALUATIONS

You can obtain an overview of **ongoing and upcoming evaluations** by taking a glance at the respective [terms of reference](#).

- Independent terminal evaluation. REPUBLIC OF NORTH MACEDONIA. Removal of technical and economic barriers to initiating the clean-up activities for Alpha-HCH, Beta-HCH and Lindane contaminated sites at the Organic Chemical Industry of Skopje AD (OHIS) (UNIDO project No. 100122; GEF ID: 4385). (December 2022) [PDF \(3MB\)](#)
- Independent terminal evaluation. UNITED REPUBLIC OF TANZANIA. Promotion of waste-to-energy applications in agro-industries of Tanzania (UNIDO project No. 140077; GEF ID: 4873). [PDF \(1.7MB\)](#) (December 2022)
- Independent terminal evaluation. THE AMERICAS. Development and implementation of a sustainable management mechanism for POPs in the Caribbean (UNIDO project No. 150049; GEF ID: 5558). (December 2022) [PDF \(1.4MB\)](#)
- Independent evaluation. UNIDO's Programme for country partnership (PCP) framework. (November 2022) [PDF \(499KB\)](#)
- Independent cluster evaluation of UNIDO polychlorinated biphenyl projects. (August 2022) [PDF \(1MB\)](#)
- Independent evaluation. Programme for country partnership (PCP) in Peru. (July 2022) [PDF \(1.8MB\)](#)
- Independent terminal evaluation. TUNISIA. Facilitating youth employment through entrepreneurship and enterprise development in fourteen disadvantaged governorates in Tunisia (Project "Mashrou3i" Phase II, 1 October 2016 to 30 September 2022) (UNIDO project No. 120357). (May 2022) [PDF \(1.7MB\)](#)
- Independent terminal evaluation. KENYA. Sustainable conversion of waste into clean energy to reduce GHG emissions (UNIDO project No. 120568; GEF ID: 5154). (May 2022) [PDF \(1.2MB\)](#)
- Independent terminal evaluation. SOUTH AFRICA. Industrial energy efficiency improvement in South Africa through mainstreaming the introduction of energy management systems and energy systems' optimization (SA IEE Phase II GEF Project) (UNIDO project No. 120487; GEF ID: 5379). (April 2022) [PDF \(2MB\)](#)
- Independent terminal evaluation. MALAYSIA. GHG Emissions' reductions in targeted industrial sub-sectors through EE and application of solar thermal systems in Malaysia (UNIDO project No. 120264; GEF ID: 4878). (March 2022) [PDF \(2.3MB\)](#)
- Independent terminal evaluation. INDIA. Promoting energy efficiency and renewable energy in selected micro, small and medium enterprises (MSME) clusters in India (UNIDO project No. 103029; GEF ID: 3553). (March 2022) [PDF \(2MB\)](#)
- Independent terminal evaluation. PEOPLE'S REPUBLIC OF CHINA. Integrated adoption of new energy vehicles in China (UNIDO project No. 150157; GEF ID: 9226). (February 2022) [PDF \(1.3MB\)](#)

ABOUT EIO EVALUATION FUNCTION

The EIO evaluation function in UNIDO has the purpose to provide a credible and useful assessment of the relevance, efficiency, effectiveness, coherence, sustainability and impact of the Organization's operations and interventions, projects, programmes, thematic areas and strategies. EIO manages and conducts independent evaluations, develops and provides evaluation guidance, methodology, and training tools to support evaluation processes and to ensure that quality standards are met.

KEY UNIDO EVALUATION RESOURCES

- [Charter of the Office of Evaluation and Internal Oversight](#)
- [UNIDO Evaluation Policy](#)
- [UNIDO Evaluation Manual](#)
- [UNIDO Guidelines for the preparation of terms of reference for evaluations \(GEF and non-GEF projects\) \(*\)](#)
- [TOR template for terminal evaluations \(GEF and non-GEF projects\) \(*\)](#)
- Additional resources in [EVA Tool Centre](#) (*)
- [UNIDO EVALUATION website](#)

(*) at UNIDO intranet only

NEW EXTERNAL PUBLICATIONS AND RESOURCES

- [United Nations Evaluation Group \(UNEG\). \(2022\). United Nations contributions to national evaluation capacity development and the evolution of national evaluation systems. An Overview of implementation of General Assembly Resolution 69/237](#)
- Manage sustainability impacts. Deliver value for people, planet and enterprise: Visit the [Impact Management Platform](#) created by [OECD](#) and [partner organizations](#).
- Website of the [United Nations Evaluation Group](#)



CONTACT US
evaluation@unido.org